

National School of Government

Introduction

1. This Estimate covers the administration and the associated non-cash costs incurred in the management of the National School of Government. The National School provides a centre of excellence for learning and development in support of the strategic business priorities of Government.

2. The strategy for the National School signals a new direction of travel and a significant shift of emphasis from its predecessors, the Civil Service College and more recently, the Centre for Management and Policy Studies (CMPS), i.e.:

- Its success will be measured by its reputation and impact rather than the level of revenue generated from its activities.
- The transition from a product led to a demand led approach is supported by a Strategic Relationship Management capability to develop and maintain strategic relationships with client organisations to ensure that their needs are more clearly understood and that the intervention is the most appropriate.
- The strategy assumes that the strategic relationships with client organisations will result in a shift from development that is provided for and procured by individuals to interventions that are provided for and procured by organisations.
- There is also an assumption that this increase in organisational procurement will take the form of tailored or bespoke activity and organisational development.
- As the Government's Centre of Excellence for Learning and Development, the National School leads on the design and delivery of corporate civil service leadership programmes on behalf of the Cabinet Office.
- The National School will continue to run high quality, high impact open programmes which will be less generic and closely aligned with the context and the priorities of government including the Professional Skills for Government (PSG) agenda.

3. The National School is tasked with supporting the policy objectives of all departments e.g. the Cabinet Office with Leadership and PSG, DEFRA on Sustainability, DTI on Innovation and the Treasury on Risk etc.

4. To reinforce the shift from being revenue driven to an increased emphasis on reputation and impact, the National School strategy is to develop a range of strategic relationships with policy leads in departments, heads of profession, other public service academies, schools of public administration internationally, professional institutes, business schools, and universities in order to:

- Ensure alignment with the context and priorities of government (including the wider public and third sectors)
- Support professionalism in government
- Share knowledge and best practice
- Increase intellectual capacity
- Broker increased delivery capacity working with the best
- Gain professional accreditation and endorsement
- Understand and deliver within a unique context

5. Symbols are explained in the Introduction to this booklet.

National School of Government

Part I

	£
Request for Resources 1: To provide a centre of excellence for learning and development in support of the strategic business priorities of Government †	415,000
Total net resource requirement	415,000
Net cash requirement	184,000

Amounts required in the year ending 31 March 2008 for expenditure by the National School of Government on:

RfR 1: To provide a centre of excellence for learning and development in support of the strategic business priorities of Government

administration and the associated non-cash items incurred in the management of the National School of Government.

The National School of Government will account for this Estimate.

	Net total	Allocated in Vote on Account	Balance to complete/ surrender
RfR 1	415,000	288,000	127,000
Total net resource requirement	415,000	288,000	127,000
Net cash requirement	184,000	378,000	-194,000

† In the Vote on Account the RfR 1 title was 'To be a centre of excellence for learning and development in support of the strategic business priorities of Government'.

Part II: Subhead detail

£'000

2007-08 Provision						2006-07 Provision	2005-06 Outturn		
Resources						Capital	Non- operating	Net Total	Net Total
Admin	Other Current	Grants	Gross Total	A in A	Net Total	Capital	A in A	Resources	Resources
1	2	3	4	5	6	7	8	9	10
RfR 1: To provide a centre of excellence for learning and development in support of the strategic business priorities of Government									
30,415	-	-	30,415	30,000	415	869	-	2,276	-
Spending in Departmental Expenditure Limits (DEL)									
<i>Central Government spending</i>									
A Administration									
30,415	-	-	30,415	30,000	415	869	-	2,276	-
Total for Estimate:									
30,415	-	-	30,415	30,000	415	869	-	2,276	-

Part II: Resource to cash reconciliation

	£'000		
	2007-08 Provision	2006-07 Provision	2005-06 Outturn
Net Resource Requirement	415	2,276	-
Voted capital items			
Capital	869	1,271	1,317
Less Non-operating A-in-A	-	-	-
Total net voted capital	869	1,271	1,317
Accruals to cash adjustment			
Adjustments to remove non-cash items:			
Cost of Capital charges	-600	-500	-569
Depreciation	-500	-570	-1,188
New provisions and adjustments to previous provisions	-	-	-
Profit/loss on sale of assets	-	-	-
Prior period adjustments	-	-	-
Other non-cash items	-	-	-
Increase (+) / Decrease (-) in stock	-	-	-
Increase (+) / Decrease (-) in debtors	-	-	-
Increase (-) / Decrease (+) in creditors	-	-	-
Use of provisions	-	-	-
Total accruals to cash adjustments	-1,100	-1,070	-1,757
Excess cash to be CFERd	-	-	441
Net Cash Requirement	184	2,477	1

Part III: Extra receipts payable to the Consolidated Fund

In addition to appropriations in aid the following income relates to the Department and is payable to the Consolidated Fund (cash receipts being shown in italics):

	£'000					
	2007-08		2006-07		2005-06	
	Provision		Provision		Outturn	
	Income	<i>Receipts</i>	Income	<i>Receipts</i>	Income	<i>Receipts</i>
Operating income not classified as A in A	-	-	-	-	1,521	<i>1,521</i>
Non-operating income not classified as A in A	-	-	-	-	-	-
Other amounts collectable on behalf of the Consolidated Fund	-	-	-	-	-	-
Excess cash receipts to be surrendered to the Consolidated Fund	-	-	-	-	-	<i>441</i>
Total	-	-	-	-	1,521	<i>1,962</i>

Forecast Operating Cost Statement

	£'000		
	2007-08 Provision	2006-07 Provision	2005-06 Outturn
Net Administration Costs			
RfR 1	415	2,276	-1,521
Total Net Administration costs	415	2,276	-1,521
Total Net Operating Cost	415	2,276	-1,521
<i>of which:</i>			
Net Resource Requirement	415	2,276	-
Non-voted expenditure	-	-	-
Consolidated Fund Extra Receipts	-	-	-1,521
Resource Budget	415	2,276	-1,521

Notes to the Main Estimate (*continued*)

Reconciliation of resource expenditure between Estimates, Accounts and Budgets

	£'000		
	2007-08 Provision	2006-07 Provision	2005-06 Outturn
Net Resource Requirement (Estimates)	415	2,276	-
<i>Adjustments to remove:</i>			
Provision voted for earlier years	-	-	-
<i>Adjustments to additionally include:</i>			
Non-voted expenditure in the OCS	-	-	-
Consolidated Fund Extra Receipts in the OCS	-	-	-1,521
Other adjustments	-	-	-
Net Operating Cost (Accounts)	415	2,276	-1,521
<i>Adjustments to remove:</i>			
Gains / losses from sale of capital assets	-	-	-
Capital grants	-	-	-
European Union income related to capital grants	-	-	-
Voted expenditure outside the budget	-	-	-
<i>Adjustments to additionally include:</i>			
Other Consolidated Fund Extra Receipts	-	-	-
Resource consumption of non departmental public bodies	-	-	-
Unallocated resource provision	-	-	-
Other adjustments	-	-	-
Resource Budget (Budget)	415	2,276	-1,521
<i>of which:</i>			
Departmental Expenditure Limits (DEL)	415	2,276	-1,521
Annually Managed Expenditure (AME)	-	-	-

Reconciliation of capital expenditure between Estimates and Budgets

	£'000		
	2007-08 Provision	2006-07 Provision	2005-06 Outturn
Net Voted Capital (Estimates)	869	1,271	1,317
<i>Adjustments to additionally include:</i>			
Other Consolidated Fund Extra Receipts	-	-	-
Capital spending by non-departmental public bodies	-	-	-
Capital grants	-	-	-
European Union income related to capital grants	-	-	-
Supported capital expenditure (revenue)	-	-	-
Capital spending by levy funded bodies	-	-	-
Unallocated capital provision	-	-	-
Other adjustments	-	-	-
Capital Budget (Budget)	869	1,271	1,317
<i>of which:</i>			
Departmental Expenditure Limits (DEL)	869	1,271	1,317
Annually Managed Expenditure (AME)	-	-	-

Notes to the Main Estimate (*continued*)

Explanation of Accounting Officer responsibilities

In accordance with the Government Resources and Accounts Act 2000 the Treasury has made the following Accounting Officer appointment for the Request for Resources within this Estimate.

Request for Resources 1: David Spencer, Chief Executive

David Spencer as the Accounting Officer of the National School of Government has personal responsibility for the proper presentation of the department's resource accounts as prescribed in legislation, or by the Treasury, and their transmission to the Comptroller and Auditor General. The AO as the permanent head, remains in general overall charge of the National School of Government.

The responsibilities of an Accounting Officer are set out in Annex 4.1 of Government Accounting. In essence these responsibilities include a personal responsibility for the propriety and regularity of the public finances for which they are answerable; for keeping of proper accounts; for prudent and economical administration; for the avoidance of waste and extravagance; and for the efficient and effective use of all the available resources. In addition, the Accounting Officer must ensure that there is a sound system of internal control to support the achievement of the organisation's policies, aims and objectives and should regularly review the effectiveness of that system.

Notes to the Main Estimate (*continued*)

Analysis of operating appropriations in aid (A in A)

	£'000		
	2007-08 Provision	2006-07 Provision	2005-06 Outturn
RfR 1: To provide a centre of excellence for learning and development in support of the strategic business priorities of Government			
Administration	30,000	30,000	28,508
<i>of which:</i>			
Sale of goods and services	30,000	30,000	30,029
CFERs	-	-	-1,521
Total RfR 1	30,000†	30,000	28,508
<i>† Amount that may be applied as operating appropriations in aid in addition to the net total arising from: income from courses.</i>			
Total Operating A in A	30,000	30,000	28,508

Notes to the Main Estimate (*continued*)

Analysis of Consolidated Fund extra receipts

	£'000					
	2007-08		2006-07		2005-06	
	Provision		Provision		Outturn	
	Income	Receipts	Income	Receipts	Income	Receipts
Excess A in A Φ	-	-	-	-	1,521	1,521
Excess cash ●	-	-	-	-	-	441
Total	-	-	-	-	1,521	1,962

Notes to the Main Estimate (*continued*)

Departmental Expenditure Limits and Administration budgets

	£'000		
	Voted	Non-voted	Total
Resource DEL	415	-	415
<i>of which: †</i>			
Administration budget	415	-	415
Near-cash in RDEL	-685	-	-685
Capital DEL ††	869	-	869
Less Depreciation †††	-500	-	-500
Total DEL	784	-	784

† The total of the 'Administration Budget' and 'Near-cash in Resource DEL' figures may well be greater than total resource DEL, due to the definitions overlapping.

†† Capital DEL includes items treated as resource in Estimates and accounts but which are treated as Capital DEL in budgets.

††† Depreciation, which forms part of resource DEL, is excluded from total DEL since capital DEL includes capital spending and to include depreciation of those assets would lead to double counting.

Comparison of provision sought with final provision and forecast outturn for the previous year

The total net resource sought for 2007-08 of £415,000 is 81.8 per cent lower than the final net provision for 2006-07 of £2,276,000 and the forecast outturn for 2006-07 of £2,276,000.

Cash which may be retained to offset expenditure

	£'000		
	2007-08 Provision	2006-07 Provision	2005-06 Outturn
Cash which may be retained by the department to offset expenditure in the year due to its relationship with income (operating and non-operating) that has been, or will be, appropriated in aid.	30,000	30,000	28,508

