
National School of Government

Introduction

1. This Estimate covers the administration and the associated non-cash costs incurred in the management of the National School of Government. The National School provides a centre of excellence for learning and development in support of the strategic business priorities of Government.
2. The strategy for the National School signals a new direction of travel and a significant shift of emphasis from its predecessors, the Civil Service College and more recently, the Centre for Management and Policy Studies (CMPS), i.e.:
 - Its success will be measured by its reputation and impact rather than the level of revenue generated from its activities.
 - The transition from a product led to a demand led approach is supported by a Strategic Relationship Management capability to develop and maintain strategic relationships with client organisations to ensure that their needs are more clearly understood and that the intervention is the most appropriate.
 - The strategy assumes that the strategic relationships with client organisations will result in a shift from development that is provided for and procured by individuals to interventions that are provided for and procured by organisations.
 - There is also an assumption that this increase in organisational procurement will take the form of tailored or bespoke activity and organisational development.
 - As the Government's Centre of Excellence for Learning and Development, the National School leads on the design and delivery of corporate civil service leadership programmes on behalf of the Cabinet Office.
 - The National School will continue to run high quality, high impact open programmes which will be less generic and closely aligned with the context and the priorities of government including the Professional Skills for Government (PSG) agenda.
3. The National School is tasked with supporting the policy objectives of all departments e.g. the Cabinet Office with Leadership and PSG, the Department for Environment, Food and Rural Affairs (DEFRA) on Sustainability, the Department for Innovation, Universities and Skills (DIUS) on Innovation and the Treasury on Risk, etc.
4. To reinforce the shift from being revenue driven to an increased emphasis on reputation and impact, the National School strategy has a range of strategic relationships with policy leads in departments, heads of profession, other public service academies, schools of public administration internationally, professional institutes, business schools, and universities in order to:
 - Ensure alignment with the context and priorities of government
 - Support professionalism in government
 - Share knowledge and best practice
 - Increase intellectual capacity
 - Broker increased delivery capacity working with the best
 - Gain professional accreditation and endorsement
 - Understand and deliver within a unique context
5. Further details will be in the Annual Report and Resource Accounts issued later in the year.
6. Symbols are explained in the Introduction to this booklet.

National School of Government

Part I

	£
Request for Resources 1: To provide a centre of excellence for learning and development in support of the strategic business priorities of Government	395,000
Total net resource requirement	395,000
Net cash requirement	325,000

Amounts required in the year ending 31 March 2010 for expenditure by the National School of Government on:

RfR 1: To provide a centre of excellence for learning and development in support of the strategic business priorities of Government

administration and the associated non-cash items incurred in the management of the National School of Government.

The **National School of Government** will account for this Estimate.

	Net total	Allocated in Vote on Account	Balance to complete
RfR 1	395,000	182,000	213,000
Total net resource requirement	395,000	182,000	213,000
Net cash requirement	325,000	150,000	175,000

Part II: Subhead detail

£'000

2009-10 Provision						2008-09 Provision	2007-08 Outturn		
Resources						Capital Non- operating		Net Total Resources	Net Total Resources
Admin	Other Current	Grants	Gross Total	A in A	Net Total	Capital	A in A	9	10
1	2	3	4	5	6	7	8		
RfR 1: To provide a centre of excellence for learning and development in support of the strategic business priorities of Government									
30,395	-	-	30,395	30,000	395	1,070	-	2,134	988
Spending in Departmental Expenditure Limits (DEL)									
<i>Central Government spending</i>									
A	Administration								
30,395	-	-	30,395	30,000	395	1,070	-	2,134	988
Total for Estimate:									
30,395	-	-	30,395	30,000	395	1,070	-	2,134	988

Part II: Resource to cash reconciliation

	£'000		
	2009-10 Provision	2008-09 Provision	2007-08 Outturn
Net Resource Requirement	395	2,134	988
Voted capital items			
Capital	1,070	1,095	1,245
Less Non-operating A-in-A	-	-	-
Total net voted capital	1,070	1,095	1,245
Accruals to cash adjustment			
Adjustments to remove non-cash items:			
Cost of Capital charges	-600	-600	-594
Depreciation	-500	-500	-1,043
New provisions and adjustments to previous provisions	-	-	-
Profit/loss on sale of assets	-	-	-47
Prior period adjustments	-	-	-
Other non-cash items	-40	-40	-44
Increase (+) / Decrease (-) in stock	-	-	-
Increase (+) / Decrease (-) in debtors	-	-	574
Increase (-) / Decrease (+) in creditors	-	-	-422
Use of provisions	-	-	-
Total accruals to cash adjustments	-1,140	-1,140	-1,576
Excess cash to be CFERd	-	-	-
Net Cash Requirement	325	2,089	657

Part III: Extra receipts payable to the Consolidated Fund

No CFER income or receipts are expected in 2009-10 or 2008-09. None were received in 2007-08.

Forecast Operating Cost Statement

£'000

	2009-10 Provision	2008-09 Provision	2007-08 Outturn
Net Administration Costs			
RfR 1	395	2,134	988
Total Net Administration costs	395	2,134	988
Total Net Operating Cost	395	2,134	988
<i>of which:</i>			
Net Resource Requirement	395	2,134	988
Non-voted expenditure	-	-	-
Consolidated Fund Extra Receipts	-	-	-
Reduction in planned spend unable to be included in Estimate	-	-	-
Resource Budget	395	2,134	941

Notes to the Main Estimate

Reconciliation of resource expenditure between Estimates, Accounts and Budgets

£'000

	2009-10 Provision	2008-09 Provision	2007-08 Outturn
Net Resource Requirement (Estimates)	395	2,134	988
<i>Adjustments to remove:</i>			
Provision voted for earlier years	-	-	-
<i>Adjustments to additionally include:</i>			
Non-voted expenditure in the OCS	-	-	-
Consolidated Fund Extra Receipts in the OCS	-	-	-
Reductions in planned spend unable to be included in Estimate	-	-	-
Other adjustments	-	-	-
Net Operating Cost (Accounts)	395	2,134	988
<i>Adjustments to remove:</i>			
Gains / losses from sale of capital assets	-	-	-47
Capital grants	-	-	-
European Union income related to capital grants	-	-	-
Voted expenditure outside the budget	-	-	-
<i>Adjustments to additionally include:</i>			
Other Consolidated Fund Extra Receipts	-	-	-
Resource consumption of non departmental public bodies	-	-	-
Unallocated resource provision	-	-	-
Other adjustments	-	-	-
Resource Budget (Budget)	395	2,134	941
<i>of which:</i>			
Departmental Expenditure Limits (DEL)	395	2,134	941
Annually Managed Expenditure (AME)	-	-	-

Reconciliation of capital expenditure between Estimates and Budgets

£'000

	2009-10 Provision	2008-09 Provision	2007-08 Outturn
Net Voted Capital (Estimates)	1,070	1,095	1,245
<i>Adjustments to remove:</i>			
Provision voted for earlier years	-	-	-
<i>Adjustments to additionally include:</i>			
Other Consolidated Fund Extra Receipts	-	-	-
Capital spending by non-departmental public bodies	-	-	-
Capital grants	-	-	-
European Union income related to capital grants	-	-	-
Supported capital expenditure (revenue)	-	-	-
Capital spending by levy funded bodies	-	-	-
Unallocated capital provision	-	-	-
Reductions in planned spend unable to be included in Estimate	-	-	-
Other adjustments	-	-	-
Capital Budget (Budget)	1,070	1,095	1,245
<i>of which:</i>			
Departmental Expenditure Limits (DEL)	1,070	1,095	1,245
Annually Managed Expenditure (AME)	-	-	-

Notes to the Main Estimate (*continued*)

Explanation of Accounting Officer responsibilities

The Accounting Officer prepares resource accounts for each financial year.

The following Accounting Officer appointments have been made for the Request for Resources within this Estimate:

Request for Resources 1: Rod Clark, Principal and Chief Executive

Rod Clark, Principal and Chief Executive, has personal responsibility for the proper presentation of the resource accounts and their transmission to the Comptroller and Auditor General. Rod Clark, Principal and Chief Executive is also responsible for the use of public money and stewardship of assets.

In discharging these responsibilities particular regard is given to:

- Observing any accounting and disclosure requirements (including any Accounts Direction) and applying suitable accounting policies on a consistent basis;
- making judgements and estimates on a reasonable basis;
- stating whether applicable accounting standards, as set out in the *Financial Reporting Manual (FReM)*, or an organisation's version of it, have been followed, and explain any material departures in the accounts; and
- preparing the accounts on a going concern basis.

The responsibilities of an Accounting Officer, including responsibility for the propriety and regularity of the public finances for which an Accounting Officer is answerable, for keeping proper records and safeguarding assets, are set out in chapter 3 of *Managing Public Money* issued by the Treasury.

Notes to the Main Estimate (*continued*)
Analysis of operating appropriations in aid (A in A)

£'000

	2009-10 Provision	2008-09 Provision	2007-08 Outturn
RfR 1: To provide a centre of excellence for learning and development in support of the strategic business priorities of Government			
Administration	30,000	30,000	27,999
<i>of which:</i>			
Sale of goods and services	30,000	30,000	27,999
Total RfR 1	30,000†	30,000	27,999
<i>† Amount that may be applied as operating appropriations in aid in addition to the net total arising from: income from courses.</i>			
Total Operating A in A	30,000	30,000	27,999

Notes to the Main Estimate (*continued*)

Departmental Expenditure Limits and Administration budgets

	£'000		
	Voted	Non-voted	Total
Resource DEL	395	-	395
<i>of which: †</i>			
Administration budget	395	-	395
Near-cash in RDEL	-745	-	-745
Capital DEL ††	1,070	-	1,070
Less Depreciation †††	-500	-	-500
Total DEL	965	-	965

† The total of the 'Administration Budget' and 'Near-cash in Resource DEL' figures may well be greater than total resource DEL, due to the definitions overlapping.

†† Capital DEL includes items treated as resource in Estimates and accounts but which are treated as Capital DEL in budgets.

††† Depreciation, which forms part of resource DEL, is excluded from total DEL since capital DEL includes capital spending and to include depreciation of those assets would lead to double counting.

Comparison of provision sought with final provision and forecast outturn for the previous year

The total net resource sought for 2009-10 of £395,000 is 81.5 per cent lower than the final net provision for 2008-09 of £2,134,000 and the forecast outturn for 2008-09 of £2,134,000.

Cash which may be retained to offset expenditure

	£'000		
	2009-10 Provision	2008-09 Provision	2007-08 Outturn
Cash which may be retained by the department to offset expenditure in the year due to its relationship with income (operating and non-operating) that has been, or will be, appropriated in aid.	30,000	30,000	27,999